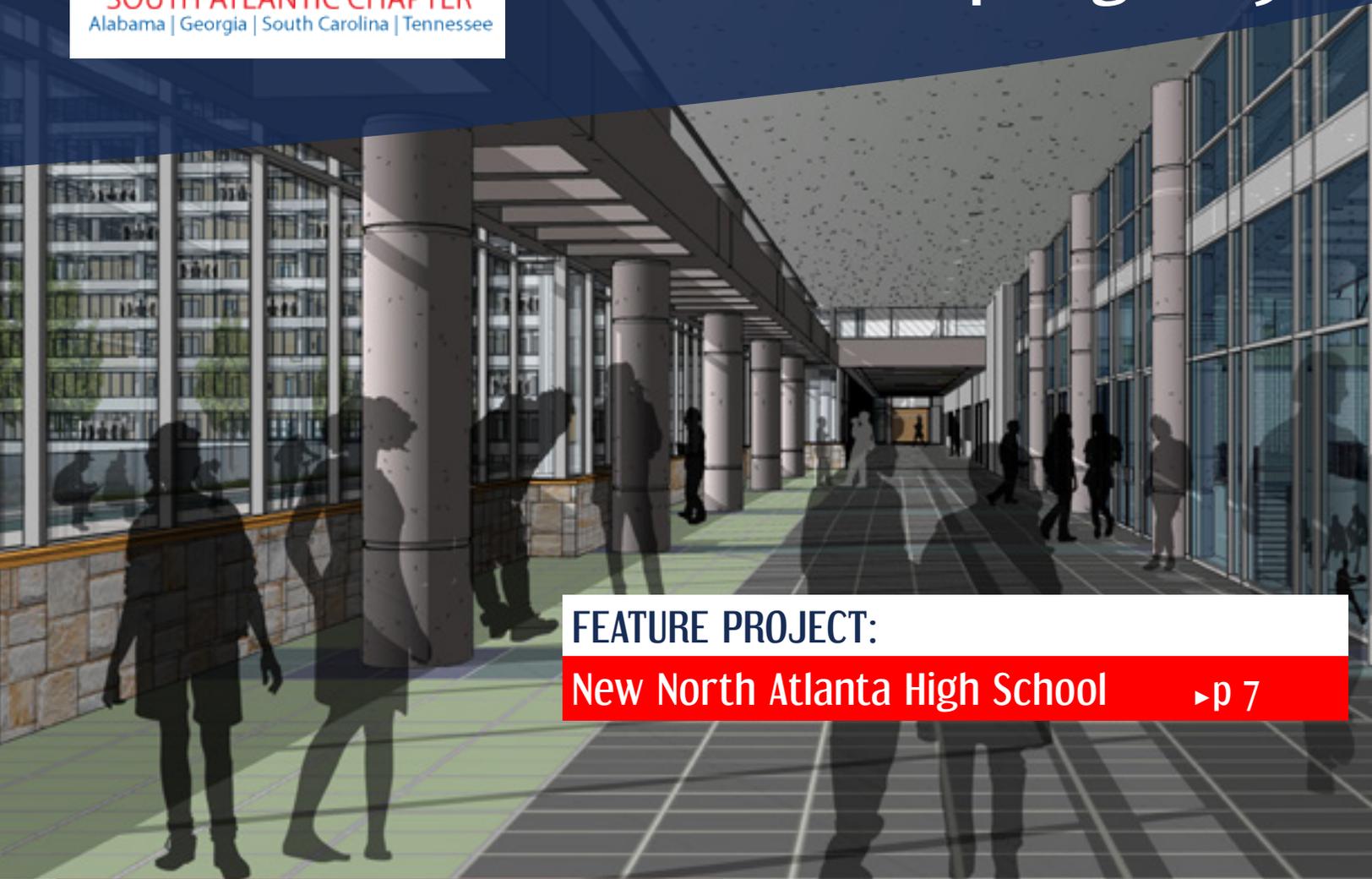




SOUTH ATLANTIC CHAPTER
Alabama | Georgia | South Carolina | Tennessee

BUILDING CONNECTIONS Spring 2013



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New North Atlanta High School

▶ p 7

FEATURE ARTICLE:

**LEAN CONSTRUCTION - BUDGET, SCHEDULE, QUALITY, SAFETY
Pick Four**

What makes Lean Construction so special?

How does Lean Construction Positively Impact Budget?

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For Everything You Want to Build, CMAA Delivers the Tools

CMAA-SAC President's Address



Trevor Pitt
2012-2013 President,
CMAA-SAC

Fellow Colleagues and Friends,

On behalf of the Board of Directors for the South Atlantic Chapter, we certainly hope everyone's spring is off to a good start!

We will be starting our spring with a swing (a golf swing), in our annual joint golf tournament. As in years past, we have teamed up with AIA and SMPS to put on a great tournament. This year the tournament has sold out, but there are a few sponsorship opportunities left. If you are interested in sponsoring, please go to our website for more info. I hope to see you on the golf course May 6th for a great day of fun and relaxation! I've seen the plans for the day and played the course, and this year's tournament will be the best one CMAA has ever had!

Also fast approaching is our annual project achievement awards banquet. This year's banquet will be at the Georgia Aquarium in the Ocean's ballroom. We will be celebrating our chapter's achievements and our individual member's achievements over the past year. I strongly encourage you to submit the projects you are proud of that completed over the past year and invite your clients to this event. We will have many distinguish guests including CMAA's national president Bruce D'Agostino. In addition, we will be handing out multiple scholarships to some of the areas local construction management and engineering students. The application process for the project achievement awards and the scholarships is in full swing, so make sure to submit applications and pass the word around to your fellow colleagues, interns, and student to do the same. All this information about both of these applications is on the website www.cmaasac.org.

I hope you enjoy this edition of Building Connections and as always we welcome your feedback. If you have any additional items you would like to see us highlight, please contact our newsletter chair, Vinay Uchil (Vinay.Uchil@jacobs.com).

Trevor Pitt
Project Manager,
Whiting-Turner Contracting Company
2012-2013 President, CMAA-SAC

2012-2013 CMAA-SAC EXECUTIVE BOARD



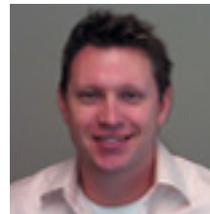
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LEAN CONSTRUCTION: BUDGET, SCHEDULE, QUALITY, SAFETY – PICK FOUR

Prepared by: Rebecca Bettler, National Director of Lean Construction, JE Dunn Construction

What makes Lean Construction so special?

Forthright communication has long been the critical path to a successful construction project. Collaboration, teamwork, stakeholder buy-in – regardless of which buzzword is used, a mutually successful project occurs when all parties involved communicate early and often.

Lean Construction applies nomenclature and methods to principles that many in the construction industry have been using for years. Essentially, Lean Construction is the application of a production management approach that focuses on continuous improvement and respect for people throughout the construction process.

A Lean environment creates a shared goal of the overall project, rather than individual goals for each trade. Lean processes tap into the minds of the people who are doing the work, empowering them to act on their ideas. The Lean process seeks to minimize “waste” and ensure expectations are met in the areas of budget, schedule, quality, and safety.

How does Lean Construction Positively Impact Budget?

Lean Construction begins with collaboration. When project teams involve themselves as early in the design process as possible, providing constructability reviews and design assistance, drawings are more accurate. This process often includes constructability information being provided before drawings even begin.

When the design and construction teams are able to collaborate throughout the project, cost is driven down not only due to elimination of costly re-design that often takes place under a traditional construction process, but through trades working together to discover innovative solutions to traditional problems.

How does Lean Construction Positively Impact Schedule?

Improved efficiency is the greatest benefit of the Lean Construction process, and this begins with the Last Planner System® (LPS)¹, a system in which the lowest managerial role closest to the person or persons actually completing the work (usually a foreman) is actively involved in project planning and scheduling.



Lean processes tap into the minds of the people who are doing the work, empowering them to act on their ideas.

The LPS is centered on pull planning sessions, in which all “last planners” meet in a large room to collaboratively develop a plan to reach a milestone, planning from the milestone backwards. They also identify constraints that will prevent the work from being accomplished. Foremen learn to look at their work as commitments

they are making to each other, which, when coupled with public accountability, drives more reliable planning and delivery.

By working from end to beginning, the trades focus on identifying handoff points and collaboratively seek ways to stack their work and eliminate unnecessary buffer times. The construction management firm is responsible for ensuring any constraints are removed in a timely fashion so these “Last Planners” can work their plan as they continue to add more detail on both a daily and weekly basis, adjusting as needed.

For example, a response to an outstanding request for information (RFI) may be needed before a subcontractor can proceed with a certain portion of work. In this case, the subcontractor would identify the item needing attention and notify the construction management firm much earlier than would be considered normal during a traditional project. In turn, the construction management firm would work closely with the design team to ensure

LEAN CONSTRUCTION: BUDGET, SCHEDULE, QUALITY, SAFETY - PICK FOUR (cont)

the RFI was answered in a timely fashion to ensure the schedule did not fall behind.

Commonly, constraints are external things of no fault of the subcontractor foreman, such as drawings, specs, outstanding RFIs, submittal approvals, labor, equipment or materials. As the project progresses, the team learns to deliver their work reliably by working together to find methods for overcoming constraints.

Lean Construction principles and tools, specifically the LPS, have proved effective on projects large and small. A recent small 16-bed hospital addition outside of Atlanta is a perfect example. The project began with a six-month construction schedule and by the time work was completed, 44 days (over six weeks) had been shaved off the schedule. By eliminating waste often built into the schedule by subcontractors and with early constraint identification, the project was able to be completed in a significantly lesser period of time with minimal overtime being logged.

How does Lean Construction Positively Impact Quality?

Lean Construction practices improve quality by optimizing the conditions in which major building components are constructed, especially those that are repeated in multiple locations throughout a structure. Similar to the increased quality of automobiles as a result of assembly line processes, incorporating similar methods into building construction can have much the same effect.

Instead of building items such as ductwork, hospital headwalls, and plumbing fixtures on-site, Lean Construction integrates prefabrication where possible into almost every project. For example, at Eastside Medical Center in Snellville, Georgia, bathroom “pods” were assembled off-site and flown into the patient tower addition with a crane, fitting perfectly into place. Off-site prefabrication enables craftsmen to build crucial components of the projects off-site in environments that result in the highest quality possible. Quality also improves through the collaborative planning efforts of the trades. Through collaborative LPS sessions, trades understand exactly what to deliver, how to deliver it, and when delivery is needed.

How does Lean Construction Positively Impact Safety?

With advanced planning between trades, there is more time for foremen to consider safety. Planning also allows for a more organized and efficient jobsite, lending itself to increased safety. One of Lean Construction's greatest benefits to safety is that through prefabrication, it reduces the amount of work actually performed on construction sites. For example, the potential for falls off ladders is greatly reduced when ductwork is prefabricated and simply bolted into place, rather than installed in-place on the job site, as the time on the ladder is dramatically reduced.

Conclusion

We've all heard the old adage, “Quality, schedule, price. Pick two.” When that mentality is challenged and Lean Construction practices are adopted, all three can not only be delivered, but safety can also be added. Through collaboration and advanced planning, we are able to deliver a better overall experience for all stakeholders as well as a much better finished product for our clients and end users.



Instead of building items such as ductwork, hospital headwalls, and plumbing fixtures on-site, Lean Construction integrates prefabrication where possible into almost every project.

¹ Last Planner System is a registered trademark of the Lean Construction Institute.

CMAA-SAC Project Achievement Awards Program



It is time to recognize and celebrate the 2012-2013 projects. The annual CMAA-SAC Project Achievement Awards program will recognize outstanding achievement in the practice of construction management on 19th June, 2013 at the Georgia Aquarium. The awards program is designed to recognize and promote professionalism

and excellence in the management of the construction process.

To be eligible, projects, programs, or program phases must be completed during the period starting April 27, 2012 and ending April 26, 2013. This competition is open to all Construction Management Association of America (CMAA) members and non-members. Multiple entries from one firm are accepted.

The competition is open to all firms having established offices within the South Atlantic Chapter geographic region (Alabama, Georgia, South Carolina, and Tennessee). The project must have been managed from or constructed within the geographic boundaries of the South Atlantic Chapter. International projects must be managed from the South Atlantic geographic region.

Project Submissions Due:
May 3, 2013
[Click here for packet](#)

Project Achievement Awards Banquet:
June 19, 2013

Entry Guidelines:
Nominations are to be submitted on a disk or USB pen drive only and mailed to:

Vinay Uchil
Jacobs Engineering
6801 Governors Lake Parkway
Peachtree Corners, GA 30071

Projects will be recognized in the following categories:

Infrastructure (includes highway, transit, airports, ports, public works, etc.) with:

- Constructed value less than \$10 Million
- Constructed value greater than \$10 Million, less than \$50 Million
- Constructed value greater than \$50 Million, less than \$100 Million
- Constructed value greater than \$100 Million
- Program Management

Buildings (includes education, health care, research, commercial, residential, hospitality, federal, state, county, city, etc.) with:

New Construction

- Constructed value less than \$10 Million
- Constructed value greater than \$10 Million, less than \$30 Million
- Constructed value greater than \$30 Million, less than \$50 Million
- Constructed value greater than \$50 Million, less than \$100 Million
- Constructed value greater than \$100 Million

Renovation/Modernization

- Constructed value less than \$20 Million
- Constructed value greater than \$20 Million

Program Management

International Project/Program of the Year



CMAA-SAC's Newest Certified Construction Manager

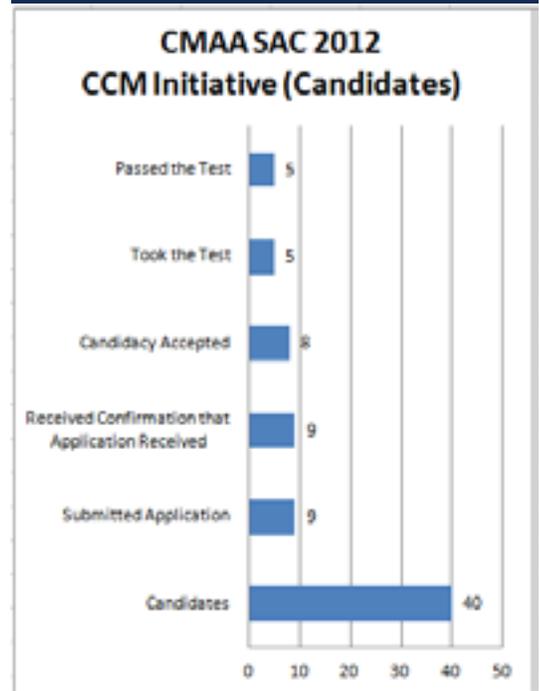
The Certified Construction Manager (CCM) is the “gold standard” in personnel credentials for the Construction Management profession. It is the only CM certification accredited by the American National Standards Institute (ANSI) under the International Organization for Standardization’s ISO 17024 standard.

CCM is increasingly specified by leading owners in their construction RFPs. A growing number of organizations have also adopted a “Culture of Certification,” in which it is assumed, enterprise-wide, that the best CMs will be Certified CMs, and the organization supports its professionals in pursuing the CCM and provides financial and other recognition for achieving this high distinction.

More than 1900 professionals now boast the designation “Certified Construction Manager.”

Congratulations to Roy Kenski, CCM, Heery International, CMAA-SAC's Newest CCM!

OUR 2012 CCM INITIATIVE (CANDIDATES)



CMAA-SAC ACTIVE CCM ROSTER

Donald Abernathy, Jr., CCM; Smith-Doyle Contractors, Inc.
Robert Amaya, CCM, LEED AP; Heery International, Inc.
Jonathan Bailey, LEED AP, CCM; Faithful+Gould
Joseph Banach III, CCM; JLB Design Build Solutions
Leon Barkan, CCM; Volkert, Inc.
Roy R. Beeson, CCM, PE; MBP
Craig Bohlen, CCM; M.B. Kahn Construction Co., Inc.
Frank Boutin, CCM; Jacobs Facilities, Inc.
James L. Britton, II, CCM; Cumming
J. Kelly Clayton, CCM, PE, LEED AP; Cumming
P. Ryan Clements, CCM; Aaron & Clements, Inc.
David A. Cook, CCM; City of Spartanburg
Kevin L. English, CCM; Jacobs
Barry Evans, CCM; Cumming
John J. Ferrell, Jr., CCM, PE; Ferrell Engineering & Construction, Inc.
Douglas A. Findley, CCM; Business Control Solutions, LLC
Larry S. Franklin, CCM; Heery International, Inc.
Richard Gangloff, CCM; U.S. Department of Homeland Security
Jay Goldstein, CCM, LEED AP; CBRE Group Inc.
Jonathan David Grammer; Volkert, Inc.
Don Green, CCM, CCC, LEED AP; Heery International, Inc.
Ronald Hale, CCM, PMP; Pond Constructors
George Solomon Harkness, Jr., CCM; Heery International, Inc.
Cass Hatcher, CCM; Georgia Behavioral Health Services
Greg V. Havo, CCM, PMP; U.S. Army Corps of Engineers
William E. Heitz, CCM; Heery International, Inc.
Jeff Holstein, Jr., CCM; Cumming
George E. Inlow, CCM; Parsons Brinckerhoff
Donald P. Johnson, CCM; Atkins
Steve Kimsey; Heery International, Inc.
Dennis C. Lagatta, CCM, AIA; Heery International, Inc.

Sanford (Sandy) Loy, CCM; Construction Plus, Inc.
John Mauney, CCM; Trusmark Inc.
Dan F. Maxwell, CCM; Adams Management Services
Barry L. Morgan, CCM; GMK Associates
Bill Myers, CCM; M. B. Kahn Construction Co., Inc.
Don O' Neil, CCM; ARCADIS
William Peruginio, CCM; Jacobs
Jeff Pettit, CCM; Heery International, Inc.
Jay Poston, CCM; Cumming
Thomas J. Prine, CCM, LEED AP; Advanced AEC Solutions, LLC
David Pye, CCM, LEED AP; Whiting-Turner Contracting Company
Kevin Riggs, CCM; Yates Construction/Blaine Construction
Kevin Riley, CCM; MBP
Leopoldo Rosas, CCM; Heery International, Inc.
Michael Rosenblum, CCM; CM Practitioner
Josh Rowan, CCM, PE, PMP, PgMP; Jacobs Engineering
Ben Shapiro, CCM; Wacker Chemical Corporation
Raymond E. Simpson, PE, CCM; CM Practitioner
Joel Smith, CCM; Jacobs Engineering
Ned Sparkman, CCM; Gleeds
Samuel W. Taylor, CCM; Parsons Brinckerhoff
J.T. (Tommy) Thomas, Jr., CCM, FCMAA; Department of Justice
Vinay Uchil, CCM, PE, PMP; Jacobs Engineering
Francisco Carlos Rosas Valenzuela, CCM; SSOE Systems, Inc.
Forrest Wayne White; Heery International, Inc.
Chris Whitley, CCM; Cumming | SMG
Traci L. Williams, CCM; Volkert, Inc.

FEATURE PROJECT: New North Atlanta High School



A high-rise high school that spans a lake certainly sounds a bit out of the ordinary, much less in Atlanta. But that's exactly what JE Dunn Construction and Cooper Carry architects are working on - and it's only one of a handful in the nation - the first spanning a lake.

When Atlanta Public Schools purchased the site on Northside Parkway in the city's Buckhead community, they knew the site would be a challenge, but that its size and ability to be expanded would serve the community well for many years.

The site originally consisted of two office buildings along with a parking deck. The 11-story Lakeside Building, aptly named, as it spans a lake, will remain and when renovations are complete in June 2013, will contain classrooms, a media center, administrative space, and a cafeteria. The Lakeside Building will also receive all-new mechanical, electrical, and plumbing systems.

The Hillside Building was imploded in late October 2012 to make way for a new building that will house a 600-seat auditorium, 150-seat black box theater, 2,100 seat gymnasium, practice gymnasium along



New North Atlanta High School (cont)

with associated spaces such as music, drama and physical education. The new building will open in November 2013. A connector bridge between the two original office buildings was disassembled piece-by-piece over summer 2012.

The entire site is being redesigned to accommodate variety of high school sporting venues, including a football stadium, softball and baseball fields, and tennis courts. The \$71 million project is pursuing LEED Silver certification.



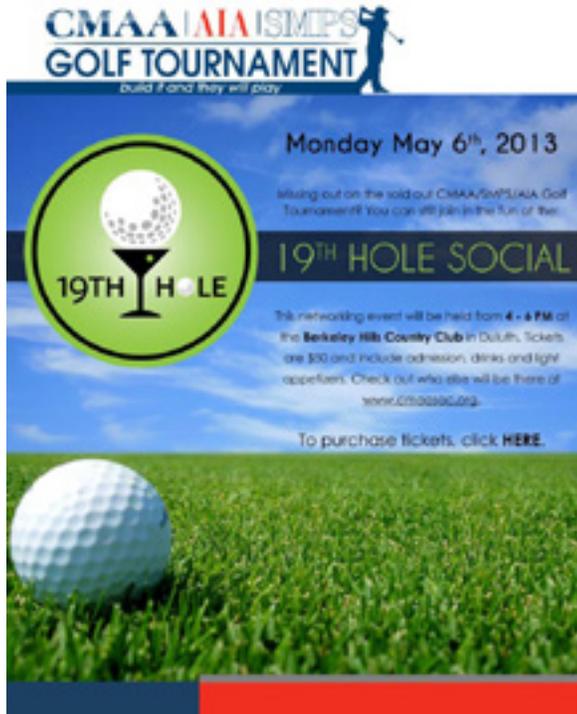
Broadcast Journalism	Floors 10 & 11
International Studies	Floors 8 & 9
Business & Marketing	Floors 6 & 7
Center for the Arts	Floors 4 & 5
Cafeteria	Floor 3
Media Center & Admin	Floor 2
Misc. Program Spaces	Floor 1



New North Atlanta High School
Atlanta, Georgia
DEC 13 2012



CMAA -SAC Programs & Industry Events



CMAA | AIA | SMPS Golf Tournament

May 6th, 2013

Sold out to golfers but sponsorship opportunities remain.

Recently Announced: **19th Hole Social** from 4-6 pm on May 6th at the conclusion of the Golf Tournament. Registration is \$50 per person.

[Register today - Click Here to Learn More](#)

(Registered golfers and sponsors receive free admission into social and do not need to register.)

Student Scholarship Program

The Construction Management Association of America South Atlantic Chapter is an organization dedicated to leading the growth and acceptance of construction management as a profession discipline that can add significant value to the entire construction process, from conception to ongoing operation.

To promote CMAA's objectives, the South Atlantic Chapter is offering academic scholarships to full-time students pursuing a related degree to construction management.

The Construction Management Association of America South Atlantic Chapter, awards a total of three scholarships to qualified students to help them defray the costs of pursuing a degree in Construction Management or a related-degree program.

Eligibility Criteria

1. Must have completed a minimum of one full academic year of studies, and must have a minimum of one full academic year remaining prior to completing the degree being pursued.
2. Must be enrolled in a Construction Management degree program, or other CM-related degree program in the South Atlantic Chapter region, and show a strong interest in a career in CM, as demonstrated by a response to the essay question in the application package.

Scholarship

Applications Due:

May 10, 2013

[Click here for Packet](#)

Awarded at the CMAA-SAC Project Achievement Awards Banquet:

June 19, 2013

Contact:

Vinay Uchil

Jacobs Engineering

6801 Governors Lake Parkway

Peachtree Corners, GA 30071

Community Outreach: The Lifecycle Building Center

Prepared by: George Harkness, CCM, Heery International, CMAA-SAC Community Outreach Chairperson

Once again the Red & Green Scene Community Project team is underway developing ideas for a project that will benefit the community. CMAA SAC partnered with the Red and Green scene and provided volunteers to help with the planning and development of strategies to prepare a design for future development implementation by the organization. CMAA was also part of the selection process.

After accepting nominations from various sources, the team chose the challenge of creating a schematic design for the Lifecycle Building Center. Among several nominations, the Lifecycle Building Center was the best project that would involve the community, met sustainable issues, benefited the surrounding community and would not require a lot of funds or time to produce the desired goals and objectives.



The Lifecycle Building Center is a 70,000 square foot warehouse, located at 1116 Murphy Avenue SW, 30310 in Southwest Atlanta.

The purpose of the Lifecycle Building Center is to receive used building materials from deconstructed buildings and re-sell them to buyers looking to purchase building materials for a fraction of the cost and save space in the landfill. The building is presently housing used building exterior, interior material, lighting, HVAC and landscaping material. A number of homeowners and commercial entities have purchased some of the material for reuse.

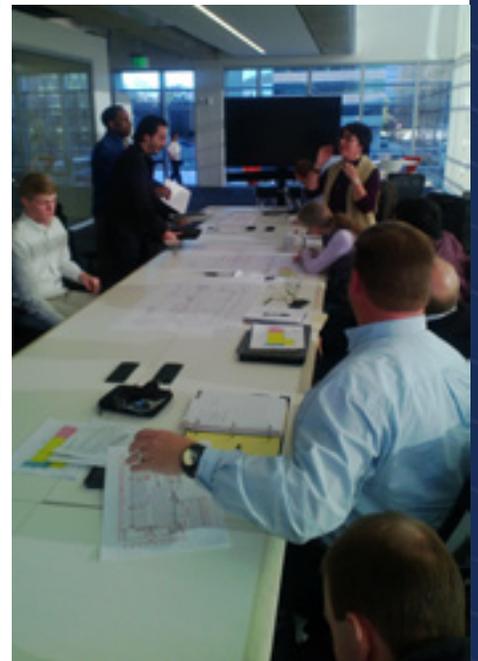
The project team of volunteers from the Red and Green Scene contributors has received building documents to aid in the planning and development of a viable plan that will be used to secure additional funding and help for the project.

The project will be planned in accordance with the Living Building Challenge V2.0 guidelines. This is a sustainability program that parallels LEED and uses imperatives verses credits but speaks to water conservation, growth, healthy air, human scale, beauty and material conservation and reuse.

The project goals are as follows:

1. Further research Living Building Challenge requirements and identify/document barriers.
2. Refine project program and create a schematic design plan.
3. Develop materials which communicate the project's overall vision and illustrate how pursuit of the Challenge would impact the Murphy Ave. site, including : rainwater collection, PV, low-flow fixtures, gardens(optional), onsite stormwater management.
4. Identify project partners (in-kind product/service donations) and establish a preliminary project cost estimate for scope of work beyond meeting current code standards (baseline renovation estimate will be provided by JE Dunn.)
5. Market the project and support Lifecycle Building Center's fundraising efforts (a fundraising event being planned at the facility in late May/early June.)

The Red & Green Scene committee will continue to develop a schedule and define the roles and responsibilities that will culminate in a well thought out plan to push this center into the viable Building Material Market where a buyer can purchase a lamp or door that would fit in their home or business for a fraction of the cost and save space



continued on next page...

Community Outreach: The Lifecycle Building (cont)

in the landfill.

The Lifecycle Building Center has the potential to become an income generator for the nonprofit. The staff would consist of material handlers, deliverers, de-constructors, admin and salespersons. Habitat for Humanity has already tapped into this resource and as well as other contractors.

The long term benefits of this facility are more towards the community as a whole. The reuse of properly deconstructed material that can be reused in a new structure will benefit the community by creating jobs and revitalizing an existing building from an eyesore to a new face.

The rebuilding could revitalize the community around the building. The organization is presently working with "Stand-



up' to utilize the people who have been retrained to help with the deconstruction, cataloging and the assembly, sorting and selling of the product.

This type of organization could become a "Construction Material Farmer's Market"

January Owners' Roundtable - CMAA Breakfast Meeting

CMAA-SAC hosted an Owners' Roundtable featuring very influential owners from the local A/E/C industry in a "speed dating-type" format on January 15, 2013 at The Buckhead Club.



For Everything You Want to Build, CMAA Delivers the Tools

Legislative Update

Prepared by: Peter Lyon, FSMPS, CPSM, ASSOC AIA, CMAA-SAC Government Affairs Director

It was a busy legislative year with a lot of legislation being written and passing the halls of government in Washington and in Georgia. I am sure there are issues in Alabama, South Carolina and Tennessee, but this author has not had the time to investigate AL, SC and TN. I hope to do so by the next newsletter.

On the National level, Sequestration is still out there and has been making an impact on Federal spending. It appears Government discretionary spending has been impacted the most. But, as reported in the last issue, those with Federal contracts need to pay attention to their contracts.

In Georgia, the only Bill of interest to our CMAA members that I could find is Senate Bill 168 which is entitled "An Act." The Bill was sponsored by Senators Lindsey Tippins, Jeff Mullis, Tommie Williams, Ross Tolleson, Ronnie Chance, Jack Hill, and Representative Mark Hamilton. The Bill has passed and has been sent to the Governor for this signature.

The Bill is designed to amend Part 1 of Article 1 of Chapter 10 of Title 13 of the Official Code of Georgia Annotated, relating to bonds relating to contracts for public works and Article 2 of Chapter 91 of Title 36 of the Official Code of Georgia Annotated, relating to contracting and bidding Requirements.

In a nut shell, SB 168 provides that no construction bidder shall be disqualified from a bid or proposal or denied prequalification based upon a lack of previous experience with a job of the size for which the bid or proposal is being sought. That is, if the bid or proposal is not more than 30 percent greater in scope or cost from the bidder's previous contract experience, if the bidder has experience in performing the work for which bids or proposals are sought, and if the bidder is capable of being bonded for a bid bond, a performance bond, and a payment bond as required for the scope of the work for which the bid or proposal is being sought.

With the passage of this Bill and with the signature of the Governor this June, this Bill will change the language of the law to read as follows:

SECTION 1.

Part 1 of Article 1 of Chapter 10 of Title 13 of the Official Code of Georgia Annotated, relating to bonds relating to contracts

for public works, is amended by adding a new Code section to read as follows:

13-10-4.

In awarding contracts based upon sealed competitive bids or sealed competitive proposals, no bidder shall be disqualified from a bid or proposal or denied prequalification based upon a lack of previous experience with a job of the size for which the bid or proposal is being sought if:

- (1) The bid or proposal is not more than 30 percent greater in scope or cost from the bidder's previous experience in jobs;
- (2) The bidder has experience in performing the work for which bids or proposals are sought; and The bidder is capable of being bonded by a surety which meets the qualifications of the bid documents for a bid bond, a performance bond, and a payment bond as required for the scope of the work for which the bid or proposal is being sought."

SECTION 2.

Article 2 of Chapter 91 of Title 36 of the Official Code of Georgia Annotated, relating to contracting and bidding requirements, is amended by adding a new Code section to read as follows:

36-91-23.

In awarding contracts based upon sealed competitive bids or sealed competitive proposals, no responsible bidder shall be disqualified from a bid or proposal or denied prequalification based upon a lack of previous experience with a job of the size for which the bid or proposal is being sought if:

- (1) The bid or proposal is not more than 30 percent greater in scope or cost from the responsible bidder's previous experience in jobs;
- (2) The responsible bidder has experience in performing the work for which bids or proposals are sought; and
- (3) The responsible bidder is capable of being bonded by a surety which meets the qualifications of the bid documents for a bid bond, a performance bond, and a payment bond as required for the scope of the work for which the bid or proposal is being sought."

Legislative Update (cont.)

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

We will keep tabs on the Governor's actions this June in Georgia, on the additional impacts of Sequestration and I will investigate what is going on in AL, SC, and TN. If any members in AL, SC and TN know of any legislative issues, please call or e-mail me.



Peter Lyon, FSMPS, CPSM, Assoc. AIA
Government Affairs Director
CMAA –South Atlantic Chapter Board of Directors
Phone: 404-626-9024
E-mail: peterashtonlyon@gmail.com

About This Publication

CMAA South Atlantic Chapter is proud to bring you this quarterly publication. Our goal is to provide you with leading edge best practices and real world experiences to assist you in your day-to-day professional construction management and related activities. We shall keep you informed regarding local chapter affairs and upcoming events, as well as CMAA national news, events and publications.

We also welcome your hard-won stories of project successes and satisfied owners, as well as your trials and tribulations and resulting lessons learned. This publication is meant to assist all of us in our mutual goal of advancing excellence in construction management throughout our chapter region that includes Alabama, Georgia, South Carolina and Tennessee. This newsletter cannot achieve its objective of "Building Connections" without your valuable and appreciated contributions.

Please contact our chapter's Communications Chair, Vinay Uchil with Jacobs at vinay.uchil@jacobs.com with your feedback, ideas and submissions for upcoming issues.

CMAA-SAC Thanks Our Sponsors

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Heery International

March Owners' Social Sponsors:

BRPH

Turner Construction

January Breakfast Meeting Sponsors:

H.J. Russell & Company

Applied Software

February Breakfast Meeting Sponsor:

Epsten Group

Learn more about CMAA-SAC Sponsorship Opportunities by contacting [Maureen Gilbert](#), Multivista, CMAA-SAC Sponsorship Chair.

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